

**PENGARUH REWARD DAN PUNISHMENT**  
**TERHADAP KINERJA KARYAWAN**

**PT SARI DUMAI OLEO**

**(Studi Kasus Pada Oleochemical Plant Sari Dumai Oleo)**

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**Abstrak**

Penelitian ini bertujuan untuk mengalisis bagaimana pengaruh *reward* dan *punishment* terhadap kinerja karyawan di PT Sari Dumai Oleo. Jenis penelitian yang digunakan adalah asosiatif. Populasi dalam penelitian adalah karyawan PT Sari Dumai Oleo. Teknik pengambilan sampel yang digunakan dalam penelitian ini adalah *Nonprobability Sampling* dengan teknik *snowball sampling*, dengan jumlah responden sebanyak 100 responden. Metode analisis data yang digunakan adalah analisis regresi linier berganda. Hasil penelitian ini menunjukkan bahwa *reward* berpengaruh signifikan terhadap kinerja karyawan dengan nilai  $t_{hitung} > t_{Tabel}$  sebesar  $7,348 > 1,985$  dan nilai signifikan sebesar 0,000. Karena nilai signifikan kurang dari 0,05, maka  $H_0$  ditolak dan  $H_a$  diterima. *Punishment* berpengaruh signifikan terhadap kinerja karyawan dengan nilai  $t_{hitung} > t_{Tabel}$  sebesar  $5,014 > 1,985$  dan nilai signifikan sebesar 0,000. Karena nilai signifikansi kurang dari 0,05, maka  $H_0$  di tolak dan  $H_a$  diterima. *Reward* dan *Punishment* berpengaruh signifikan terhadap kinerja karyawan dengan nilai  $F_{hitung} > F_{Tabel}$  Sebesar  $107,284 > 3,098$  dan nilai signifikan sebesar 0,000. Karena nilai signifikansi kurang dari 0,05, maka  $H_0$  ditolak dan  $H_a$  diterima. Pengaruh *reward* dan *punishment* terhadap kinerja karyawan PT Sari Dumai Oleo adalah sebesar 68,2% Dan sisanya 31,8% dipengaruhi oleh variabel lain yang tidak di teliti seperti kepemimpinan, motivasi kerja, dan budaya organisasi.

**Kata Kunci :** *Reward*, *Punishment*, Kinerja Karyawan, PT Sari Dumai Oleo

**THE INFLUENCE OF REWARD AND PUNISHMENT  
ON EMPLOYEE PERFORMANCE**

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**Abstract**

*This study aims to analyze the influence of reward and punishment on employee performance at PT Sari Dumai Oleo. The type of research used is associative. The population in this study consists of employees of PT Sari Dumai Oleo. The sampling technique used is Nonprobability Sampling with the snowball sampling method, involving a total of 100 respondents. The data analysis method employed is multiple linear regression analysis. The results of the study indicate that reward has a significant effect on employee performance, with a t-count value greater than the t-table ( $7.348 > 1.985$ ) and a significance value of 0.000. Since the significance value is less than 0.05, the null hypothesis ( $H_0$ ) is rejected and the alternative hypothesis ( $H_a$ ) is accepted. Punishment also has a significant effect on employee performance, with a t-count value greater than the t-table ( $5.014 > 1.985$ ) and a significance value of 0.000. Since the significance value is less than 0.05, the null hypothesis ( $H_0$ ) is rejected and the alternative hypothesis ( $H_a$ ) is accepted. Reward and punishment simultaneously have a significant effect on employee performance, with an F-count value greater than the F-table ( $107.284 > 3.098$ ) and a significance value of 0.000. As the significance value is less than 0.05, the null hypothesis ( $H_0$ ) is rejected and the alternative hypothesis ( $H_a$ ) is accepted. The influence of reward and punishment on the performance of employees at PT Sari Dumai Oleo is 68,2.%, and the remaining 31,8.% is influenced by other variables not examined in this study, such as leadership, work motivation, and organizational culture.*

**Keywords:** Reward, Punishment ,Employee Performance